

**Interreg**



Co-funded by  
the European Union

**Alpine Space**

# Terms of Reference

Vienna | 09.04.2024

Matteo Decostanzi

21/27



# Small-scale governance call

---



- Priority 4: cooperatively managed and developed Alpine Space
- Indicative financial envelope: 4,7 M € ERDF
- Why a governance call?
  - To:
    - deepen and evolve cooperation & governance structures
    - involve civil society
    - improve local governance in times of crisis and transformation
    - develop good practices and strategies originating from the needs of the territory
- Approaches can be new, even experimental to test new methods in a transnational network
- Solutions developed shall be anchored in practice

# Our expectations

---



Project proposal should:

- Improve coordination between organisations -> **reinforce multi-level governance and cross-sectoral cooperation**
- Respond to territorial needs -> **foster integrated place-based approaches**
- Involve relevant stakeholders and citizens -> adopt **bottom-up and participatory approaches**
- Strengthen the skills, abilities and processes of stakeholders -> **develop capacities**

The composition of project partnership shall reflect these concept and ensure uptake

# Small-scale governance projects

---



Projects can tackle governance challenges related to:

- the other three priorities of the programme
  - Priority 1 Climate resilient and green Alpine region
  - Priority 2 Carbon neutral and resource sensitive Alpine region
  - Priority 3 Innovation and digitalisation supporting a green Alpine region

# Small-scale governance projects



- as well as contribute to the cross-cutting priorities identified by the EUSALP Action Groups:
  - Promoting digitalisation for the Alps  
AG 1, AG 2, AG 3, **AG 5**, AG 9
  - Accelerating the energy transition for a carbon-neutral Alpine Region  
AG 2, AG 4, AG 5, **AG 9**
  - Promoting a joint water management transition  
AG 1, AG 2, AG 5, **AG 6**, AG 7, AG 8
  - Boosting circular economy  
AG 1, **AG 2**, AG 3, AG 5, AG 6, AG 7, AG 8, AG 9

# Small-scale governance projects

---



- No need for “roll-out” or “set the scene” approaches
- Cornerstones:
  - 4 to 7 partners from at least 3 different partner states (LP: public)
  - 75% ERDF co-financing
  - Total budget: between 250.000 and 750.000 €
  - Duration: 12-24 months
  - Work plan: up to 2 work packages, max. 4 activities per WP, limit deliverables, outputs, results

# Indicative actions



## Build connections

- Set-up or consolidate transnational networks
- Build cross-sectoral communities

## Foster innovative solutions

- Design, test, scale-up solutions to support governance
- Capitalise, replicate, transfer solutions from territories

## Empower communities

- Support capacity building
- Strengthen local governance

## Involve communities

- Engage civil society, youth & vulnerable groups
- Develop learning tools, exploit digital collaboration tools

# Indicative actions

---



The call is not suitable for projects:

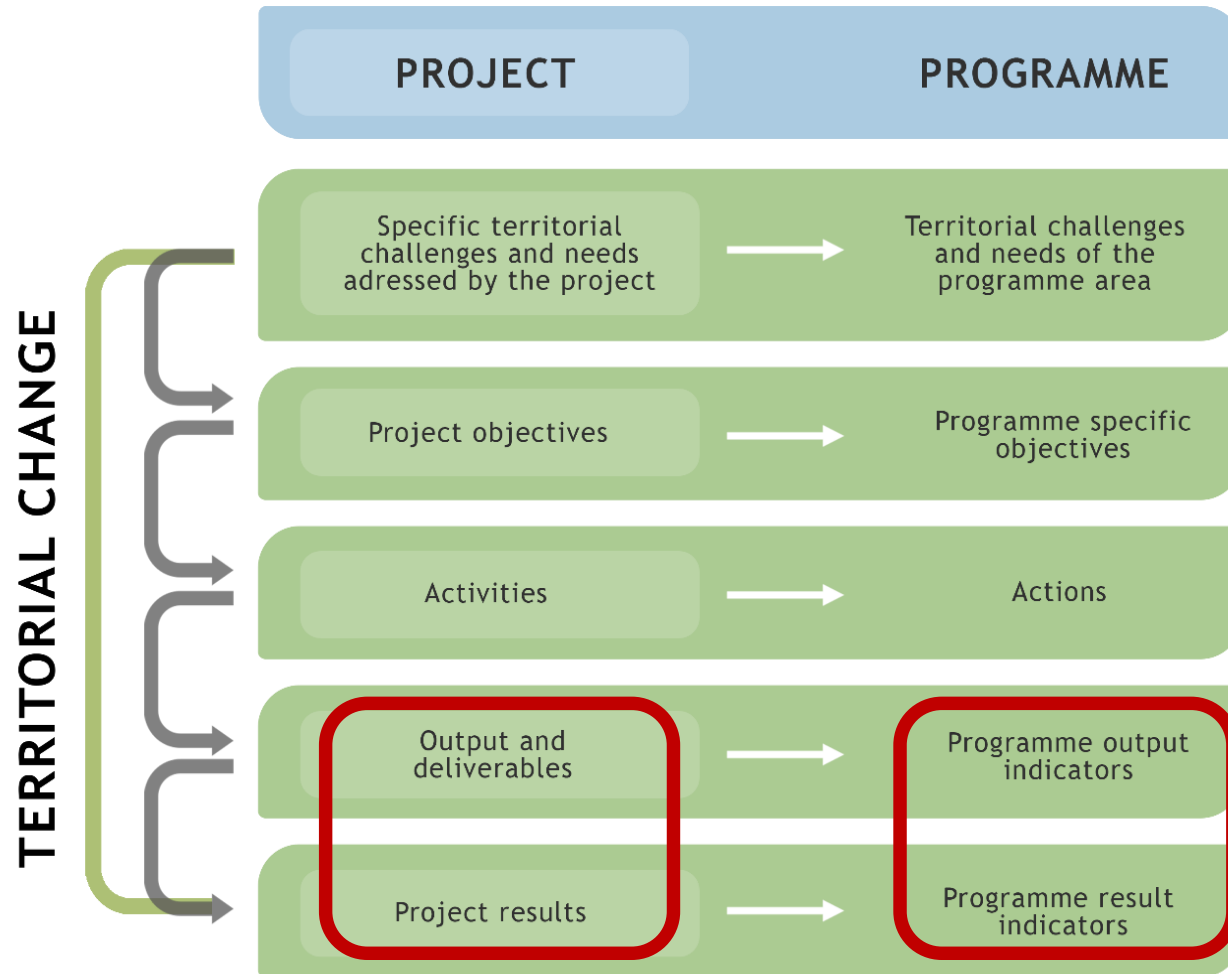
- Focusing on classic communication towards decision makers
- Establishing new Alpine cooperation structures or bodies
- Having an academic and research-oriented focus
- Having a main focus on infrastructure or development of IT tools



# Timeline



# Intervention logic



# Intervention logic



- **Pilot actions** are meant to test procedures, methodologies, tools, or the transfer of practices
- Target value is the number of methodologies or tools subject to piloting
- **Jointly developed solutions** are the outcome of pilot actions implemented by projects -> tested and validated
- RCO116: Toolbox, models, roadmaps, instruments
- Implementation-oriented character

		PRIORITY 1		PRIORITY 2		PRIORITY 3		PRIORITY 4
INDICATOR		Climate Change SO iv	Biodiversity SO vii	Energy SO vi	Circular economy SO vi	R&I SO i	Digitization SOii	ISO 1
OUTPUT	RCO84 Pilots	●	●	●	●	●	●	
	RCO116 Solutions	●	●	●	●	●	●	●
	RCO118 Organisations							●
RESULT	RCR104 Solutions	●	●	●	●	●	●	●
	PSR1 Organisations							●

# Intervention logic - what is new?



- RCO118: Organisations cooperating for the multi-level governance of macro-regional Strategies
- PSR1: Organisations with increased institutional capacity due to their participation in cooperation activities across borders

		PRIORITY 1		PRIORITY 2		PRIORITY 3		PRIORITY 4
INDICATOR		Climate Change SO iv	Biodiversity SO vii	Energy SO vi	Circular economy SO vi	R&I SO i	Digitization SOii	ISO 1
OUTPUT	RCO84 Pilots	●	●	●	●	●	●	
	RCO116 Solutions	●	●	●	●	●	●	●
	RCO118 Organisations							●
RESULT	RCR104 Solutions	●	●	●	●	●	●	●
	PSR1 Organisations							●

# Intervention logic - what is new?



- RCO118 OUTPUT: The indicator counts the number of legal entities supported by the programme, listed in the financing agreements, and also contributing to the multi-level governance of macro-regional strategies.
- PSR1 RESULT: The indicator counts the number of organisations that increased their institutional capacity in the thematic field of the project by securing the resources (human or technical) and structures (organisational or governance) they need to perform their tasks better.

N.B. Although in Priority 4 the output indicator "RCO84 Pilot actions" is not included in the indicators contributing to the programme, projects **must still include at least one pilot action** among the outputs in order to achieve a jointly developed solution.

For further information on the intervention logic and the programme indicators, please visit [chapter A.2](#) and [Annex VII](#) of the programme manual.